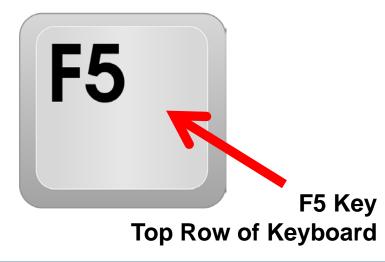
Welcome!

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Troubleshooting Audio

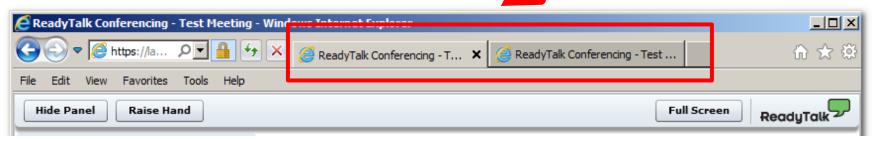
Audio from computer speakers breaking up? Audio suddenly stop? Click Refresh icon – or – Click F5





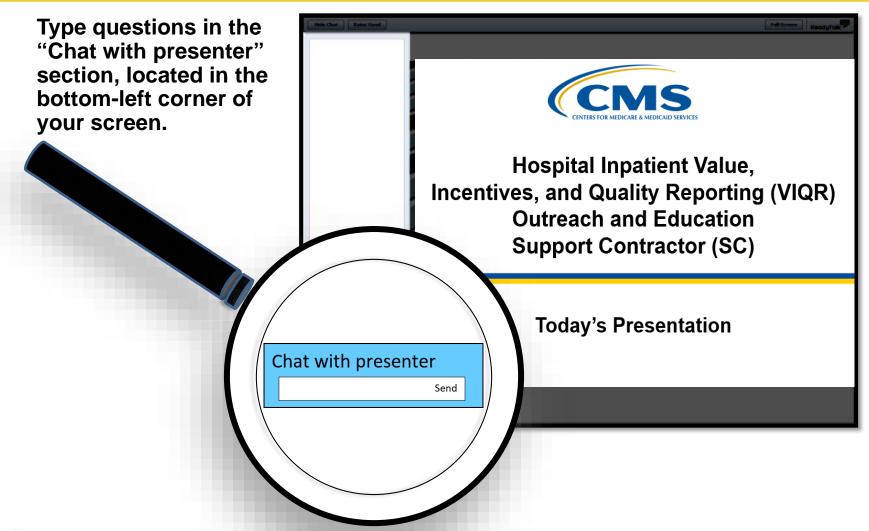
Troubleshooting Echo

- Hear a bad echo on the call?
- Echo is caused by multiple browsers/tabs open to a single event (multiple audio feeds).
- Close all but one browser/tab and the echo will clear.



Example of Two Browsers/Tabs Open in Same Event

Submitting Questions





Hospital Readmissions Reduction Program: Early Look Hospital-Specific Reports

March 29, 2018

Speakers

Tamyra Garcia

Deputy Division Director

Division of Value, Incentives, and Quality Reporting (DVIQR)

Centers for Medicare & Medicaid Services (CMS)

Kati Michael

Program Lead, HRRP
Hospital Quality Reporting Program Support (HQRPS)

Kristin Maurer, MPH HRRP Analyst, HRRP HQRPS

CMS Meaningful Measures Objectives

Meaningful Measures focus everyone's efforts on the same quality areas and lend specificity, which can help identify measures that:

- Address <u>high impact</u> measure areas that <u>safeguard public health.</u>
- Are patient-centered and <u>meaningful to patients, clinicians,</u> and providers.
- Are outcome-based, where possible.
- Minimize level of <u>burden for providers</u>.
- <u>Identify significant opportunity for improvement.</u>
- Address measure needs for <u>population-based payment through</u> <u>alternative payment models.</u>

Align across programs and/or with other payers.

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Meaningful Measures

Promote Effective Communication & Coordination of Care

Meaningful Measure Areas:

- Medication management
- Admissions and readmissions to hospitals
- Transfer of health information and interoperability

Strengthen Person & Family Engagement as Partners in Their Care

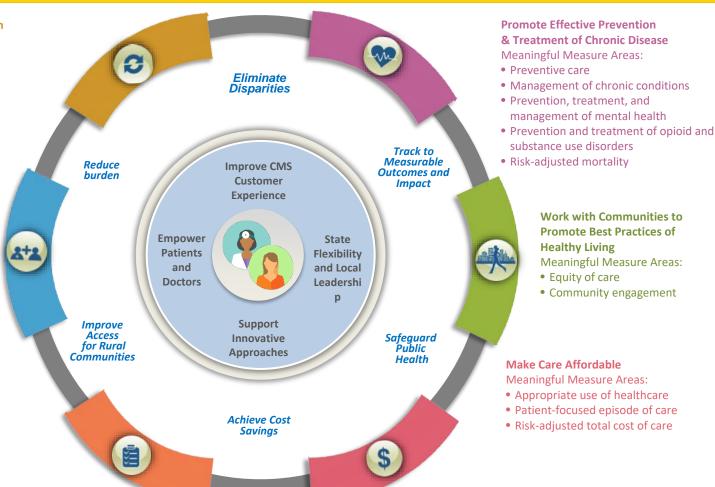
Meaningful Measure Areas:

- Care is personalized and aligned with patient's goals
- End-of-life care according to preferences
- Patient's experience of care
- Patient-reported functional outcomes

Make Care Safer by Reducing Harm Caused in the Delivery of Care

Meaningful Measure Areas:

- Healthcare-associated infections
- preventable healthcare harm



*All presentation images are still under development.

Kati Michael Program Lead, HRRP, HQRPS

Hospital Readmissions Reduction Program

Purpose

- Provide an overview for hospitals on the Early Look Hospital-Specific Reports (HSRs)
 - Hospital-level dual proportions
 - Peer group assignments
 - Estimated payment adjustment information for the new stratified methodology
- Fiscal Year (FY) 2018 data
 - Discharges from July 1, 2013, through June 30, 2016

Objectives

At the conclusion of the presentation, participants will be able to understand:

- New stratified methodology
- Early Look HSRs and results with the stratified methodology
- Accessing Early Look HSRs
- Upcoming FY 2019 program information

Acronyms and Abbreviations

АМІ	acute myocardial infarction	HF	heart failure	
ASPE	Office of the Assistant Secretary for Planning and Evaluation	HQRPS	Hospital Quality Reporting Program Support Program	
CABG	coronary artery bypass graft	HRRP	Hospital Readmission Reduction Program	
CE	continuing education	HSR	Hospital-Specific Reports	
CMS	Centers for Medicare & Medicaid Services	IME	indirect medical education	
COPD	chronic obstructive pulmonary disease	IPPS	inpatient prospective payment system	
DRG	diagnosis-related group	IQR	Inpatient Quality Reporting	
DSH	disproportionate share hospital	MMA	Medicare Modernization Act	
ERR	excess readmission ratio	PPS	prospective payment system	
FAQs	frequently asked questions	THA	total hip arthroplasty	
FFS	fee-for-service	TKA	total knee arthroplasty	
FY	Fiscal Year			

Background

- Section 3025 of the Affordable Care Act added section 1886(q) to the Social Security Act establishing the Hospital Readmissions Reduction Program (HRRP).
- The program supports CMS's national goal of improving healthcare by linking payment and the quality of hospital care.

Applicable Hospitals

- Subsection (d) hospitals, as defined in section 1886(d)(1)(B) of the Social Security Act, as well as Maryland hospitals participating in the All-Payer Model.
- Subsection (d) hospitals are not:
 - Long-term care hospitals
 - Critical access hospitals
 - Rehabilitation hospitals and units
 - Psychiatric hospitals and units
 - Children's hospitals
 - PPS-exempt cancer hospitals

Social Risk Factors

- CMS continues to consider options to address equity and disparities in its value-based purchasing programs.
- A recent Assistant Secretary for Planning and Evaluation (ASPE) report found that dual eligibility was the most powerful predictor of poor healthcare outcomes among social risk factors tested.
- The goal is to improve health disparities by increasing transparency and the ability to compare disparity across hospitals.

21st Century Cures Act Provisions for HRRP

- CMS assesses penalties based on performance relative to other hospitals with similar proportions of full-benefit, dual-eligible patients.
- Budget Neutrality: Estimated payments under the new stratified methodology equals estimated payments under the non-stratified methodology.

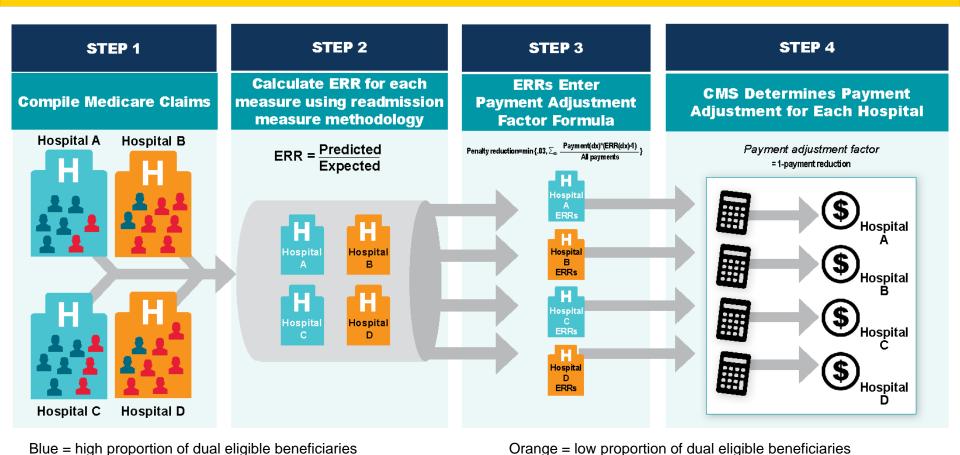
Rationale for Stratification Approach

- In response to rule comments, the ASPE report, and the Cures Act, CMS finalized policy which requires the Secretary to compare cohorts of hospitals to each other based on their proportion of dual-eligible beneficiaries in determining the extent of excess readmissions.
- The finalized FY 2018 HRRP policy adjusts hospital performance scores by stratifying hospitals based on the proportion of their patients who are dual-eligible, thereby accounting for social risk.

Kristin Maurer Analyst, HRRP, HQRPS

Hospital Readmissions Reduction Program: New Stratified Methodology

Overview of Non-Stratified HRRP Payment Methodology (FY 2018)



Blue = high proportion of dual eligible beneficiaries

Blue person = dual eligible beneficiary

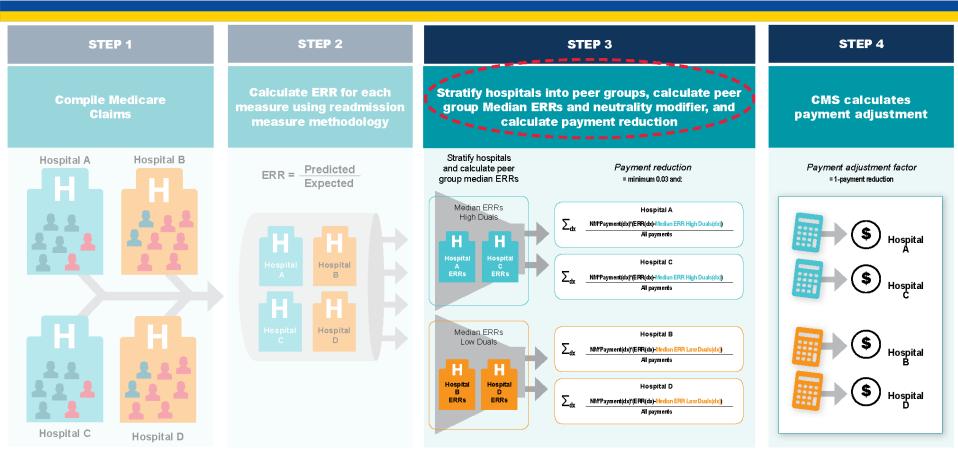
ERR = excess readmission ratio

An ERR is calculated for each of the 6 HRRP readmission measures: AMI, HF, pneumonia, COPD, THA/TKA, and CABG.

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Red person = Medicare only beneficiary

Examples of the Stratified Methodology with Two Peer Groups



Blue = high proportion of dual eligible beneficiaries Blue person = dual eligible beneficiary ERR = excess readmission ratio Orange = low proportion of dual eligible beneficiaries Red person = Medicare only beneficiary

An ERR is calculated for each of the 6 HRRP readmission measures: AMI, HF, pneumonia, COPD, THA/TKA, and CABG. This figure includes 2 peer groups for illustrative purposes; however, in the FY 2018 IPPS final rule CMS finalized a policy to stratify hospitals into 5 peer groups.

Compile Claims Data, Calculate ERRs and Dual Proportions, Stratify Hospitals into Peer Groups



Use of hospital claims to generate ERRs and peer groups

Medicare FFS



Calculate ERRs for each measure

ERR = Predicted readmission rate

Expected readmission rate

Medicare FFS + Managed Care



Calculate dual proportion for each hospital and stratify hospitals into 5 peer groups



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FY 2019: Determining Proportion of Dual Eligible Patients

Dual proportion definition

- Numerator (i.e., full-benefit duals): Full-benefit dual based on data from the state Medicare Modernization Act (MMA) file.
- Denominator (i.e., total number of Medicare Patients):
 All Medicare FFS and Medicare Advantage accurately represent the proportion of dually eligible patients the hospital served, particularly for hospitals in states with high managed care penetration rates.

Data period for dual proportion

 Three-year measure performance period that accounts for social risk factors in the ERR.

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Establish Thresholds and Assess Performance



Determine median ERRs for each peer group













Determine which ERRs will enter the payment adjustment formula



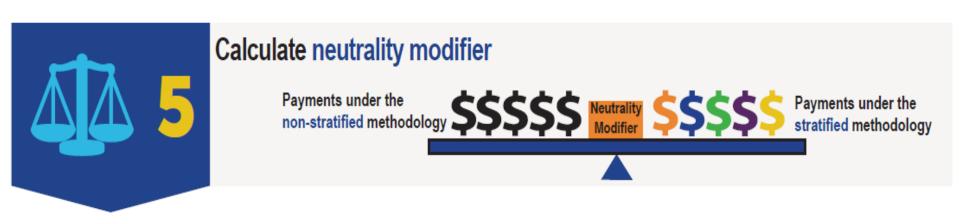








Determine the Medicare Budget Neutrality Modifier

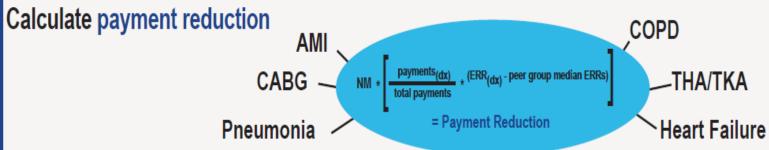


Section 15002 of the 21st Century Cures Act requires the new stratified methodology to produce a similar amount of Medicare savings as the non-stratified methodology.

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Calculate Payment Reductions and Payment Adjustment Factors







Determine payment adjustment factor

IF Payment Reduction ≤ 0.03 Adjustment factor = 1 - Payment Reduction

IF Payment Reduction > 0.03 Adjustment factor = .9700

Payment Adjustment Formula

Non-Stratified Methodology:

$$P = 1 - \min \bigg\{.\,03, \sum\nolimits_{dx} \frac{Payment\left(dx\right) * \max\{\left(\text{ERR}\left(\text{dx}\right) - 1.\,0\right), 0\}}{All\;payments}\bigg\}$$

• FY 2019 Stratified Methodology: Median ERR plus a neutrality modifier

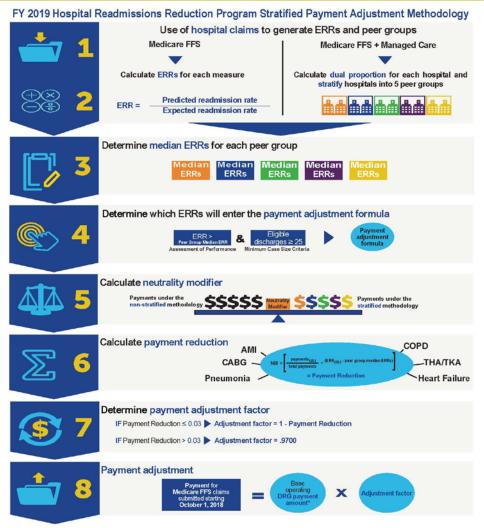
$$P = 1 - \min \left\{ .03, \sum_{dx} \frac{NM_M \operatorname{Payment}(dx) * \max\{(\operatorname{ERR}(dx) - \operatorname{Median peer group } \operatorname{ERR}(dx)), 0\}}{\operatorname{All payments}} \right\}$$

Apply Payment Adjustments



Medicare FFS base-operating DRG payments are the base DRG payment without any add-on payments such as disproportionate share hospital (DSH) and indirect medical education (IME) payments.

HRRP Stratified Payment Methodology



Kati Michael Program Lead, HRRP, HQRPS

Hospital Readmissions Reduction Program: Early Look Hospital-Specific Reports (HSRs)

New Early Look QualityNet Section

Hospital Readmissions Reduction Program Early Look:

- Mock HSR
- User Guide
- Frequently Asked Questions (FAQs)
- FY 2019 Stratified Payment Methodology
- Link:

https://www.qualitynet.org/dcs/ContentServer?c=Page&pagename=QnetPublic%2FPage%2FQnetTier4&cid=1228776478716

How to Receive Your Early Look HSR

- How to know your Early Look report is available:
 - A QualityNet notification was sent via email to those who are registered for the notifications regarding HRRP.
 - The notification indicated the reports are available.
- Who can access to the Early Look HSRs and User Guide:
 - Hospital users with the following roles:
 - Hospital Reporting Feedback-Inpatient
 - File Exchange and Search
- How to access the report:
 - For those with the correct access, the HSRs and User Guide will be in their QualityNet Secure File Transfer inbox.

HRRP Early Look HSR User Guide

The HRRP_EarlyLook_HSR_UsrGde.pdf that accompanies your HRRP Early Look HSR includes information about the data, as well as examples for replicating the HRRP payment adjustment factor in the HSRs.

HRRP HSR Content

The HRRP Early Look HSRs contain tabs that provide hospitals with the following information:

- Contact information for the program and additional resources
- Payment Adjustment Factor information
- Performance information

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HRRP Workbook Tab

Workbook: Hospital Readmissions Reduction Program (HRRP) Hospital-Specific Report (HSR) Early Look Report HOSPITAL NAME

This workbook provides an early look at estimated hospital-level Dual Proportions, Peer Group Assignment, and Estimated Payment Adjustment information for the fiscal year (FY) 2019 HRRP using FY 2018 data.

This report does not reflect actual payment adjustments for FY 2019.

The zip file contains read-only Excel files; if you wish to manipulate your results, save the workbook (or spreadsheet tab) as a new document.

For more information about the data, refer to the FY 2019 HRRP Early Look HSR User Guide delivered with your HSR or visit the QualityNet website: https://www.qualitynet.org >Hospitals-Inpatient>Hospital Readmissions Reduction Program (HRRP)>Early Look Hospital-Specific Reports

Please direct questions about CMS's calculations or reporting of the Excess Readmissions Ratios for HRRP to Hospital Quality Reporting Program Support.

Email: hrrp@lantanagroup.com

See the CMS Hospital Readmissions Reduction Program (HRRP) webpage for more information about the program and payment adjustments: https://www.cms.gov/Medicare/Medicare-Fee-for-Service-Payment/AcuteInpatientPPS/Readmissions-Reduction-Program.html

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Table 1: Payment Adjustment Tab

Table 1: Your Hospital's Payment Adjustment Factor Information

HOSPITAL NAME

Hospital Discharge Period: July 1, 2013 through June 30, 2016

This report does not reflect actual payment adjustments for FY 2019.

Dual Proportion [a]	Peer Group Assignment [b]	Neutrality Modifier [c]	Stratified Estimated Payment Adjustment Factor [d]	FY 2018 Payment Adjustment Factor [d]
0.2528	4	0.9481	0.9997	0.9980

Table 2: Performance Tab

Table 2: Hospital Performance Information

HOSPITAL NAME

Hospital Discharge Period: July 1, 2013 through June 30, 2016

This report does not reflect actual payment adjustments for FY 2019.

Performance Information	АМІ	COPD	HF	Pneumonia	CABG	THA/TKA
Eligible Discharges [a]	20	73	307	325	NQ	409
ERR	1.0361	0.9664	1.0041	1.0425	NQ	0.9999
Peer Group Median ERR [b]	0.9971	0.9980	1.0064	1.0015	0.9944	0.9997
Non-Stratified Methodology Penalty Indicator [c]	N	N	Υ	Υ	Ν	N
Stratified Methodology Penalty Indicator [d]	N	N	N	Υ	Ν	Υ
Ratio of DRG payments per measure to total						
payments	0.0020	0.0461	0.0299	0.0508	NQ	0.0730

Example:Less than 25 Discharges

Table 2: Hospital Performance Information

HOSPITAL NAME

Hospital Discharge Period: July 1, 2013 through June 30, 2016

This report does not reflect actual payment adjustments for FY 2019.

Performance Information	AMI
Eligible Discharges [a]	20
ERR	1.0361
Peer Group Median ERR [b]	0.9971
Non-Stratified Methodology Penalty Indicator [c]	N
Stratified Methodology Penalty Indicator [d]	N
Ratio of DRG payments per measure to total	
payments	0.0020

Example: Different Penalty Indicators

Table 2: Hospital Performance Information

HOSPITAL NAME

Hospital Discharge Period: July 1, 2013 through June 30, 2016

This report does not reflect actual payment adjustments for FY 2019.

Performance Information	HF	THA/TKA
Eligible Discharges [a]	307	409
ERR	1.0041	0.9999
Peer Group Median ERR [b]	1.0064	0.9997
Non-Stratified Methodology Penalty Indicator [c]	Υ	N
Stratified Methodology Penalty Indicator [d]	N	Y
Ratio of DRG payments per measure to total payments	0.0299	0.0730

Example: No Qualifying Cases

Table 2: Hospital Performance Information

HOSPITAL NAME

Hospital Discharge Period: July 1, 2013 through June 30, 2016

This report does not reflect actual payment adjustments for FY 2019.

Performance Information	CABG
Eligible Discharges [a]	NQ
ERR	NQ
Peer Group Median ERR [b]	0.9944
Non-Stratified Methodology Penalty Indicator [c]	N
Stratified Methodology Penalty Indicator [d]	N
Ratio of DRG payments per measure to total payments	NQ ,

Upcoming FY 2019 Program Information

- Review and Corrections Modification
 - HSRs will be modified to include dual proportion, peer group assignment, and payment adjustment factor information.
 - HSRs will be distributed late summer/early fall.
- New CMS HSR tutorial video
 - CMS has released a new video to assist participants in the Hospital IQR Program with interpreting and understanding their HSRs. The video is located at: https://www.youtube.com/watch?v=0pE6VBUE8c8&t=17s

CMS wants to hear from you...

- CMS is interested in implementing a usercentered design approach to developing the HSRs and will reach out to stakeholders for feedback.
- If you are interested in engaging with CMS on the usability of the HSRs, contact the HQRPS Support Team via email at HRRP@lantanagroup.com. Place "HSR Feedback" in the subject line.

Hospital Readmissions Reduction Program Resources

HRRP information:

 https://www.qualitynet.org/dcs/ContentServer?c=Page&pagename= QnetPublic%2FPage%2FQnetTier2&cid=1228772412458

HRRP general inquiries:

- HRRP@lantanagroup.com
- QualityNet Question and Answer Tool https://cms-ip.custhelp.com/app/homehrrp/p/843

HRRP measure methodology inquiries:

• <u>cmsreadmissionmeasures@yale.edu</u>

More program and payment adjustment information:

 https://www.cms.gov/medicare/medicare-fee-for-servicepayment/acuteinpatientpps/readmissions-reduction-program.html

Readmission measures:

 https://www.qualitynet.org/dcs/ContentServer?c=Page&pagename= QnetPublic%2FPage%2FQnetTier3&cid=1219069855273

Hospital Readmissions Reduction Program: Early Look Hospital Specific Reports

Questions

Continuing Education Approval

This program has been pre-approved for 1.0 continuing education (CE) unit for the following professional boards:

National

Board of Registered Nursing (Provider #16578)

Florida

- Board of Clinical Social Work, Marriage & Family Therapy and Mental Health Counseling
- Board of Nursing Home Administrators
- Board of Dietetics and Nutrition Practice Council
- Board of Pharmacy

Note: To verify CE approval for any other state, license or certification, please check with your licensing or certification board.

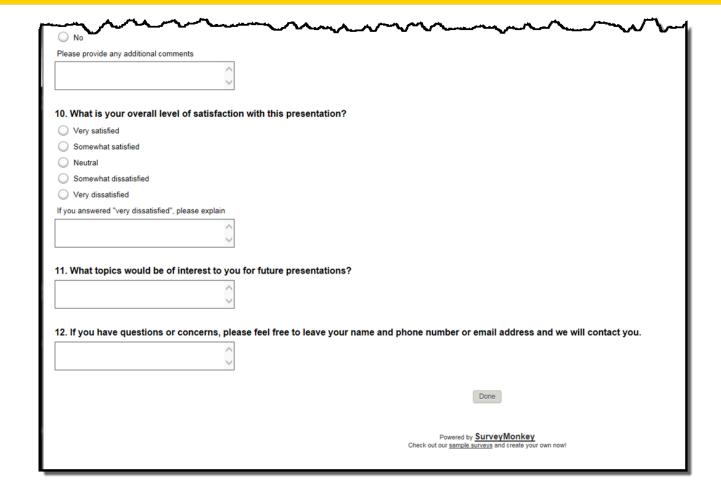
CE Credit Process

- Complete the ReadyTalk® survey that will pop up after the webinar, or wait for the survey that will be sent to all registrants within the next 48 hours.
- After completion of the survey, click "Done" at the bottom of the screen.
- Another page will open that asks you to register in the HSAG Learning Management Center.
 - This is a separate registration from ReadyTalk[®].
 - Please use your personal email so you can receive your certificate.
 - Healthcare facilities have firewalls up that block our certificates.

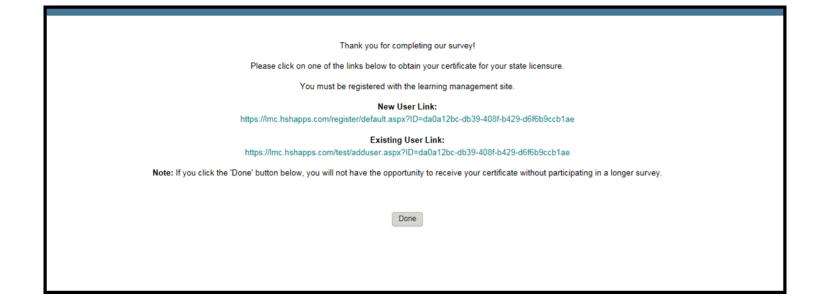
CE Certificate Problems

- If you do not immediately receive a response to the email that you signed up with in the Learning Management Center, you have a firewall up that is blocking the link that was sent.
- Please go back to the New User link and register your personal email account.
 - Personal emails do not have firewalls.

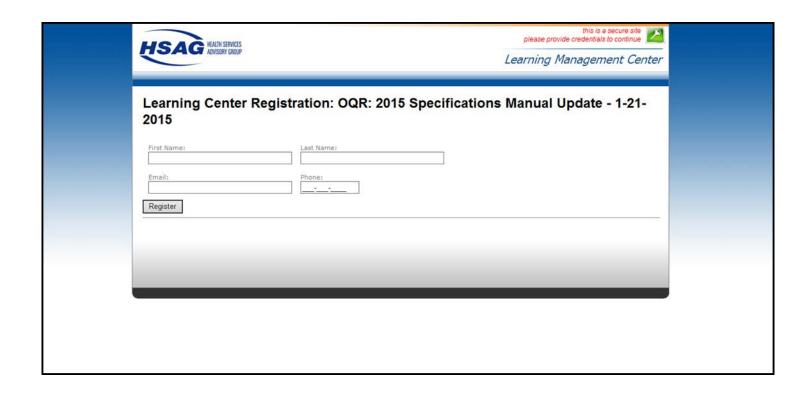
CE Credit Process: Survey



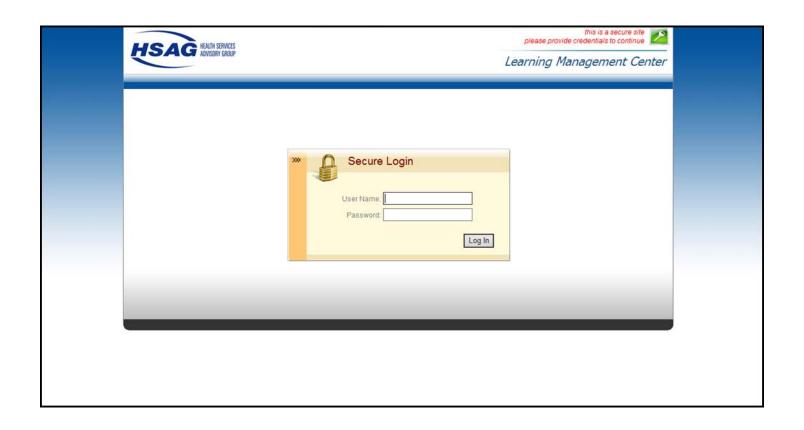
CE Credit Process: Certificate



CE Credit Process: New User



CE Credit Process: Existing User



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